



Forward. For all.

MIT Mobility Initiative Forum

David Doria, Director of Automated Driving, Magna Electronics

November 14, 2025



Agenda

- 01** Size, history and categories
- 02** Details on sensors, software stack, advantages/disadvantages
- 03** Scale (how many cars on road) and impact on safety
- 04** Integration challenges across platforms
- 05** L2 ADAS vs L3 AD vs L4
- 06** Future product lineup and vision

\$42.8B In Sales

337 Manufacturing
Assembling Facilities

164,000+ Entrepreneurial Employees



#1 North America
Market Position

#3 Global
Market Position

AS OF Q3 2025

By the Numbers

North America

141 Manufacturing / Assembly

23 Engineering / Product Development / Sales

70,950 Employees

South America

11 Manufacturing / Assembly

3 Engineering / Product Development / Sales

3,150 Employees

Europe

101 Manufacturing / Assembly

52 Engineering / Product Development / Sales

49,775 Employees

Africa

2 Manufacturing / Assembly

1 Engineering / Product Development / Sales

1,950 Employees

Asia

82 Manufacturing / Assembly

27 Engineering / Product Development / Sales

38,350 Employees

AS OF Q3 2025

Global Presence

Our 337 operations span five continents and 28 countries, giving us a global footprint to support every major automaker in the world.



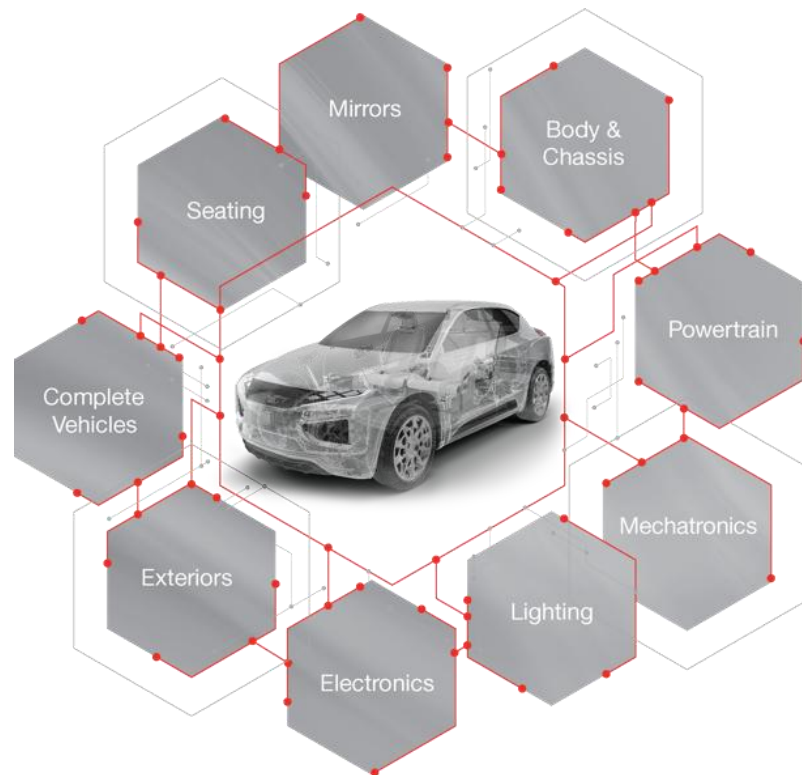
Our full-system approach is your competitive advantage in the new world of mobility.

The Power of Magna

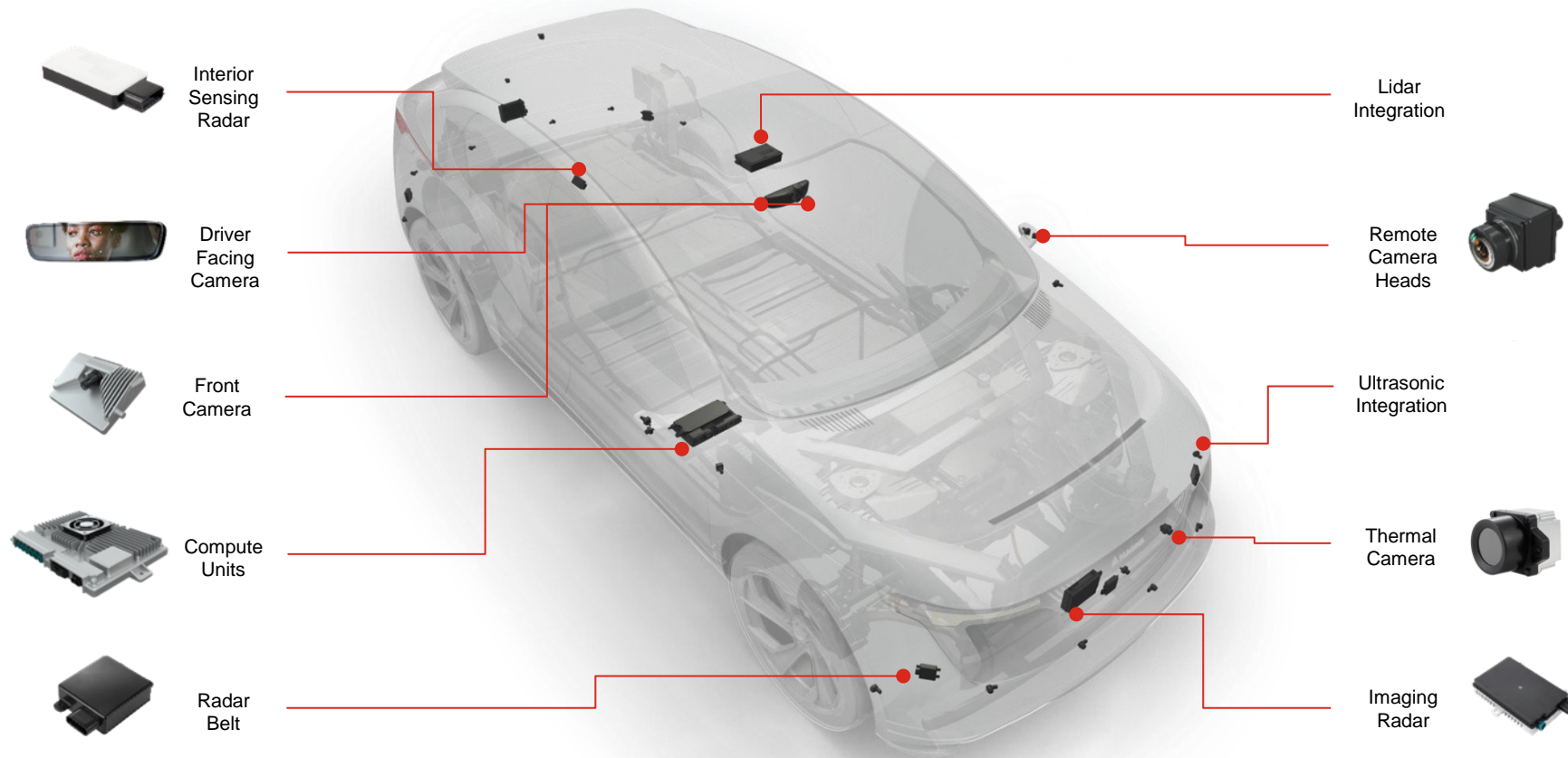
Deep product expertise

Integrated systems level analysis and approach

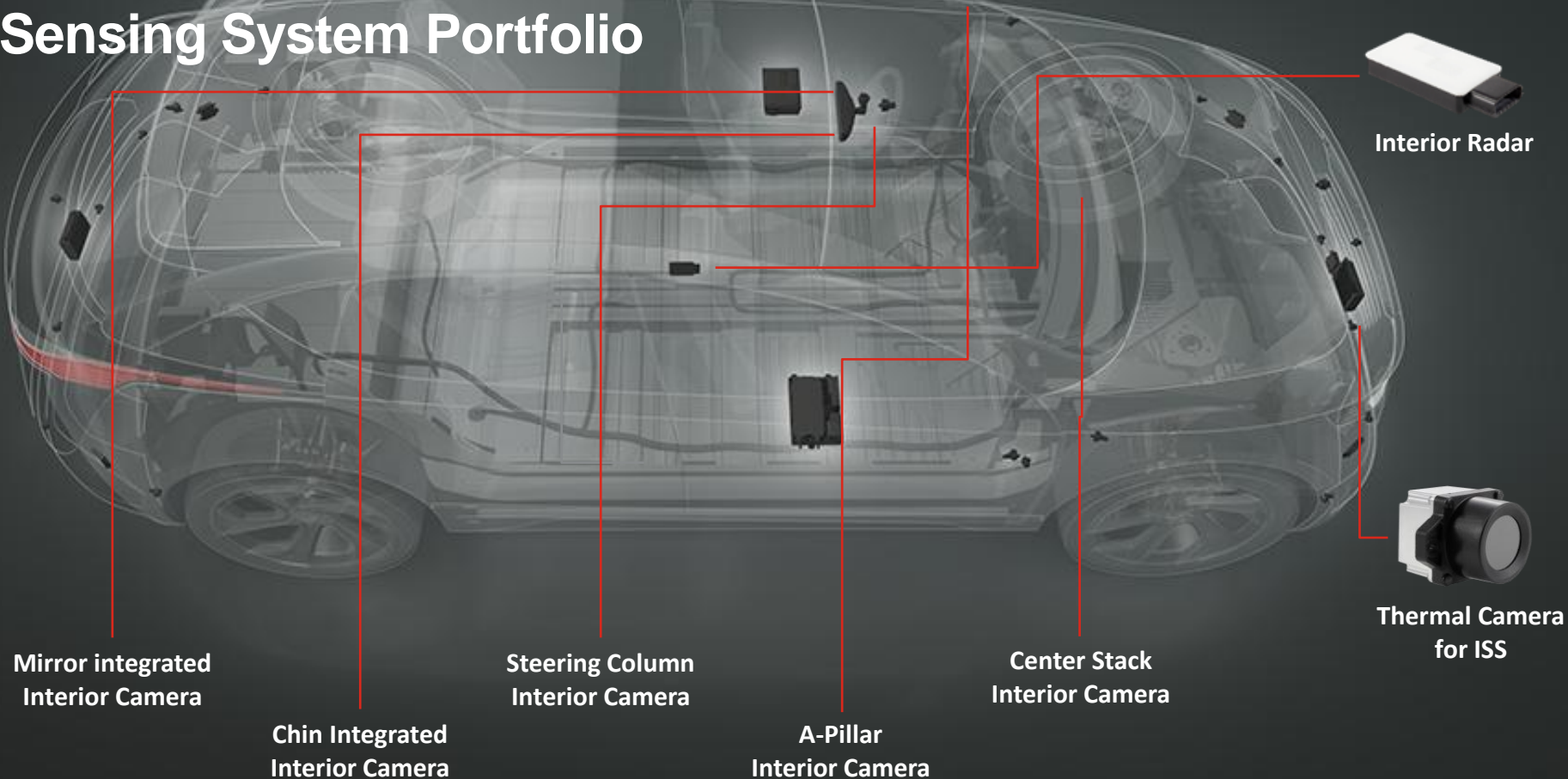
Complete vehicle engineering and manufacturing



Comprehensive ADAS Sensor Portfolio



Comprehensive Interior Sensing System Portfolio



Comprehensive ADAS Feature Portfolio

Safety (NCAP 5-star)



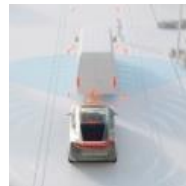
Blind Spot
Detection



Lane Departure
Warning



Automated
Emergency Steering



Front & Rear
Emergency Braking



Driver & Occupant
Monitoring

Comfort & Automation



Adaptive
Cruise Control



Traffic
Jam Assist



Lane
Centering Assist



Automated
Lane Change



Highway
Pilot

Viewing & Parking



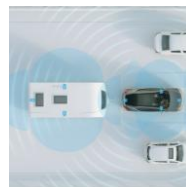
Surround
View



Automated Park
Assist




Cross Traffic
View



Advanced
Trailering



Autonomous
Valet Park

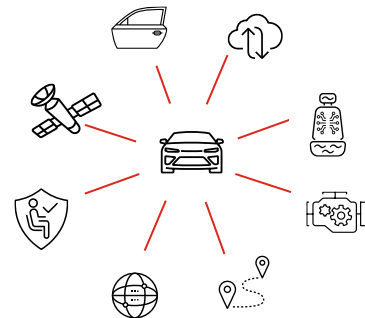
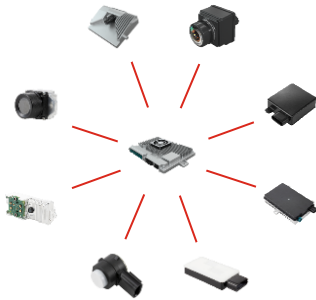
- 
- ~ 169 million Cameras
 - ~ 94 million Radar Sensors
 - ~ 35 million Compute Units
 - ~ 1 million DMS

We successfully launched
more than 10 system solutions
for parking and driving with
our customers worldwide.

AS OF Q2 2025

Delivering Automotive Safety

Serving Customers On All Levels



Components (Component Partner)

- Smart sensors and features
- Vehicle integration and validation
- Fine-tuning specifically to customer application
- World-class KPIs through working closely with the customer

Integrator (Engineering Partner)

- Trusted system integrator role
- Flexibility of both Magna and third-party solutions
- System level performance and validation
- Supports OEM focus on brand differentiation

System Solutions (Strategic Business Partner)

- Full vehicle level ADAS design and delivery
- Supply & integration of sensor suite & software
- Complete responsibility, features, SW, middleware
- Vehicle level performance and validation
- Integration of non-ADAS features and functions
- Full focus of OEM on brand differentiation

ADAS Systems (L2, L2+, ...)

“Features” Laundry List

- Automatic Emergency Braking
- Rear Automatic Emergency Braking
- Adaptive Cruise Control
- Adaptive Cruise Control Stop-and-Go
- Traffic Jam Assist
- ...

Hardware

- Low-cost Sensors
- “Smart” sensors
- Low-power Compute

Each Feature may:

- Require/use different subsets of available sensors
- Require/use different environment model representations
- Use a different controller
- Need to be enabled separately by the user
- require separate testing
- Have legislative requirements on:
 - Performance (e.g., FMVSS127)
 - Necessitate extremely stringent performance requirements (minimal FPs, FNs)
 - Work in difficult conditions (e.g., darkness, adverse weather)
 - Imply overlap of multiple different sensor modalities to cover gaps

Autonomous Driving Systems (L4)

Software Approach – Single “Driver”

- Capabilities/Behaviors vs “Features”
 - E.G., “Planner will consider the width of the adjacent vehicle to determine ego position in the lane”
- Common Environment Model
- Common Controller
- Higher Spatial Accuracy Requirements
- Higher Performance Requirements

Hardware

- High-cost Sensors (Lidar, etc.)
- “Trunk Full Of Compute”
- Central compute



Why not move to L3?

Even more
compute power
and sensors
needed
*(multiple
redundancies
required)*

Tricky driver
interaction
(unneeded in L4)

Uncertainty
around legal
and ethical
responsibilities
(very clear in L4)

Longer-range
sensors

Next-Gen ADAS Feature Portfolio

Safety



Rear Turn
Across Path



AEB Left Turn
Across Path



V2X Alert
Features

Comfort & Automation



Rear-End
Collision Warning



Navigating On
Autopilot (NOA)



Accelerator Pedal
Misapplication
Prevention



Predictive Adaptive
Cruise Control

Viewing & Parking



Automated Park
Assist



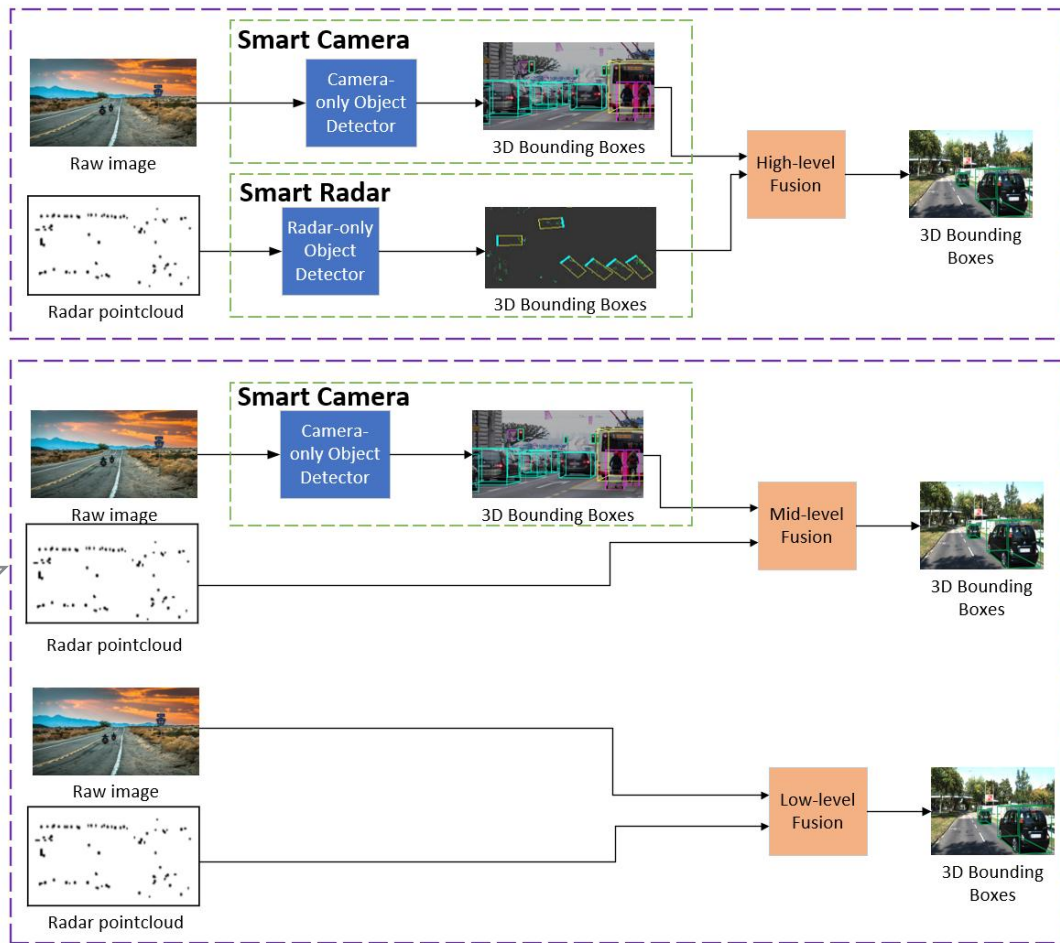
Autonomous
Valet Park

Sensor Fusion

Increasing performance, but increasing compute demand

Late Fusion

Early Fusion



A man in profile, looking towards the right, stands next to the rear of a dark-colored car. The car's rear light bar is illuminated with a red glow. The background is a sunset sky with a large, light gray arrow pointing right. The text "Forward. For all." is centered in the upper half of the image.

Forward. For all.

TORC

DRIVING THE FUTURE OF FREIGHT



MIT Mobility Initiative
Paul Schmitt
Sr. Mgr. Autonomy Software

Who We Are



Focused on L4 autonomous long-haul
autonomy

Core product: the Virtual Driver

History



- Torc is a pioneer in autonomous vehicle technology.
- Independent subsidiary of Daimler Truck AG

- Blacksburg, Virginia
- Dallas/Fort Worth, Texas
- Ann Arbor, Michigan
- Montreal, Canada





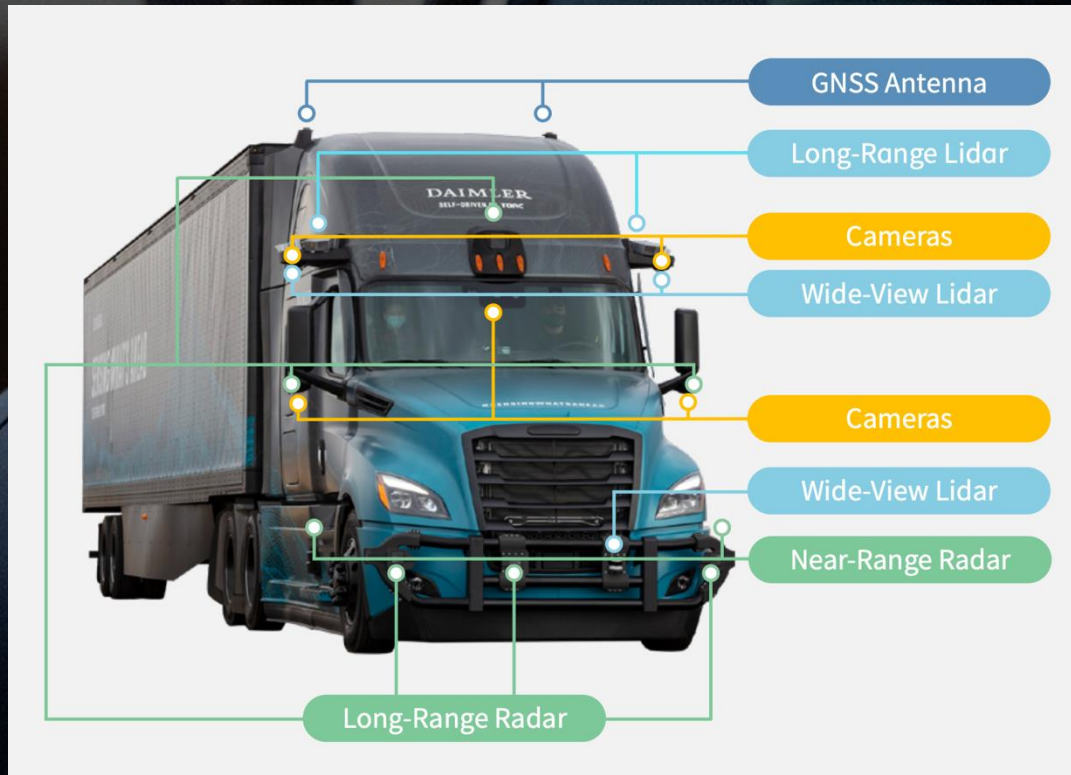
What We Do

- Level 4 autonomous long-haul trucking
- Freight logistics solutions
- 2026 product launch
- 2027 scalable market entry
- Focusing on safety, reliability, and operational efficiency

Freight Automation Challenges

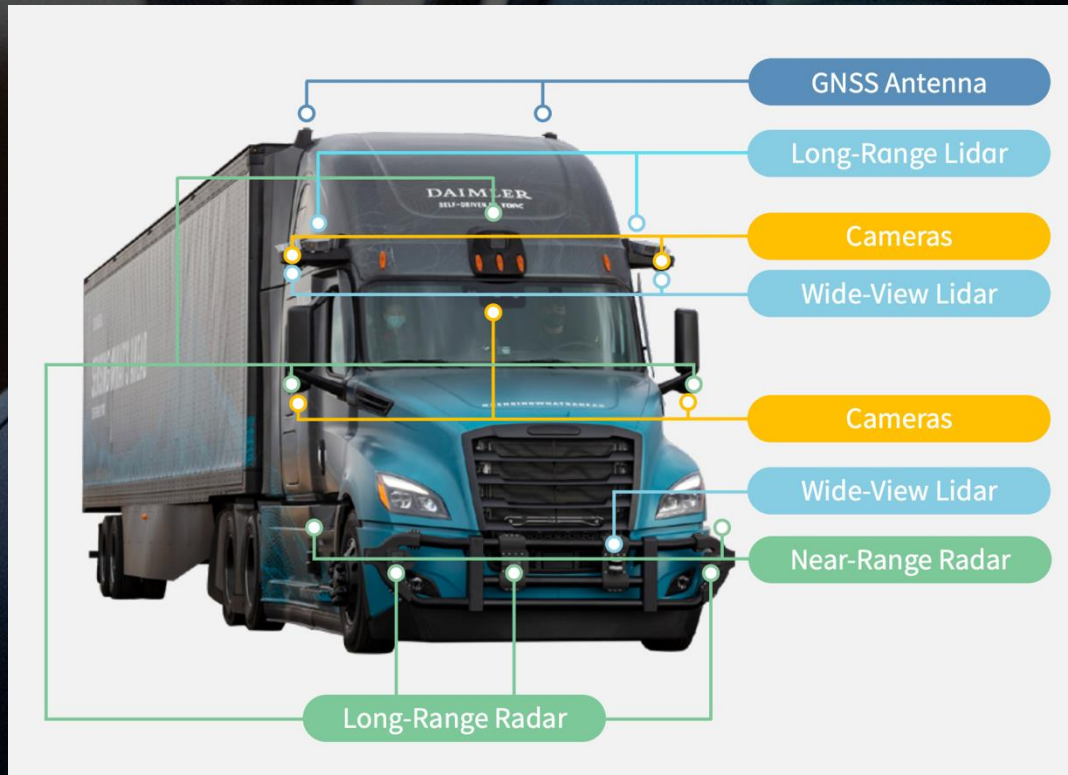
- **Duty cycle:** long hours, mileage, and highway speeds push compute/power/thermal design.
- **High GVW:** Long-range sensing bias for highway corridors.

Platform Vehicle Design



Sensors: multi-modal suite—cameras + long/short-range lidar + long/short-range radar—to build a 3D view and motion of surrounding actors.

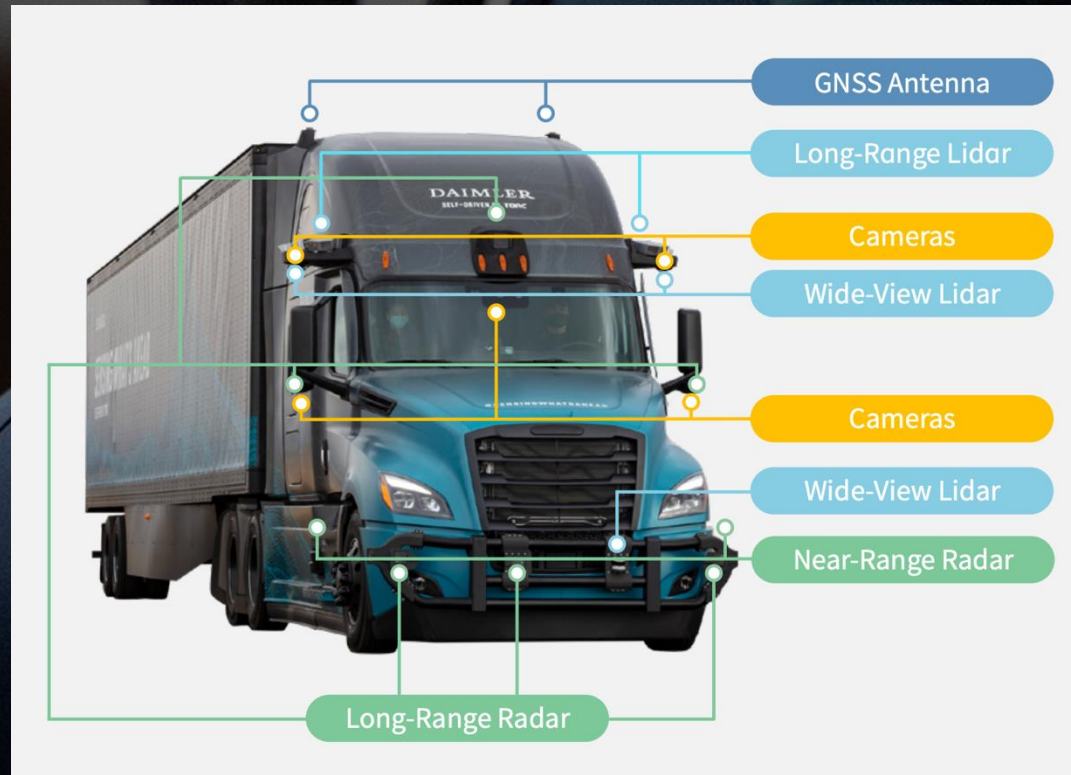
Platform Vehicle Design



Sensors: multi-modal suite—cameras + long/short-range lidar + long/short-range radar—to build a 3D view and motion of surrounding actors.

Actuation: autonomous-ready Cascadia adds control by-wire steering, braking, power delivery.

Platform Vehicle Design

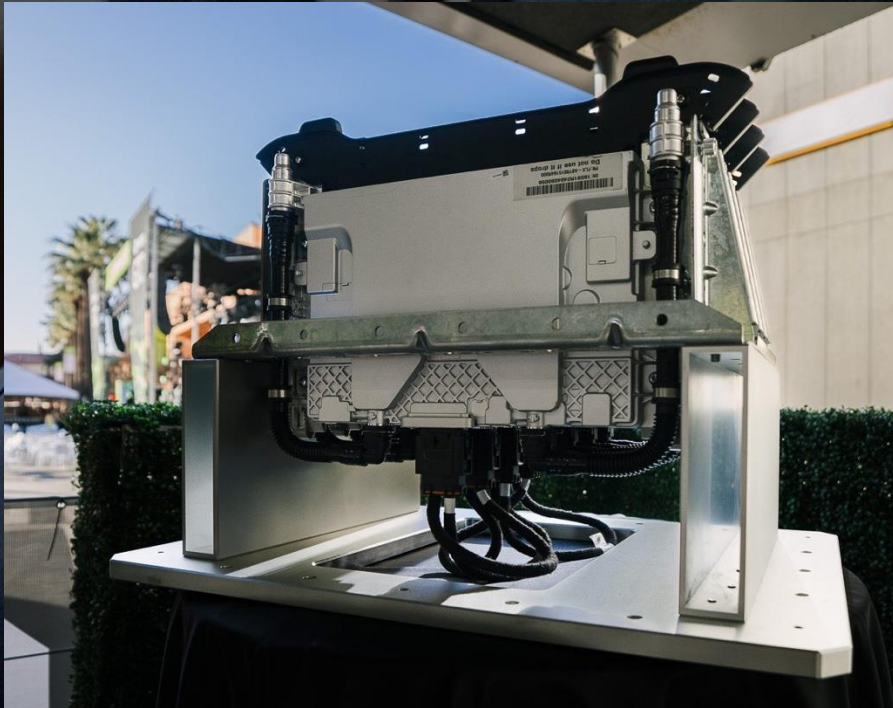


Sensors: multi-modal suite—cameras + long/short-range lidar + long/short-range radar—to build a 3D view and motion of surrounding actors.

Actuation: autonomous-ready Cascadia adds control by-wire steering, braking, power delivery.

Performance and Redundancy: All weather conditions, fully fault tolerant

Compute Platform



Physical-AI platform: NVIDIA DRIVE-based compute integrated into Flex's Jupiter platform

- Quality
- Manufacturability
- Robustness
- Supply chain scale



AV 3.0: Software Blueprint



End-to-end Reinforcement Learning

- High performance AV driving

Heuristic Guardrails

- Enforce basic rules of driving
- Verifiability

AV 3.0: Software Blueprint



Modular AI

- Transparent and explainable
- Introspection at the module level
- Debugging and validation

Machine Learning and Safety



A Familiar Yet Novel Approach to AI Safety

Introducing The ML FMEA

A Safe Machine Learning Approach

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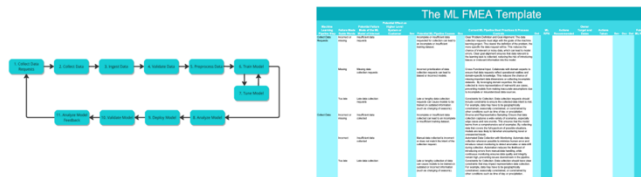


Figure 1a. The reference eleven-step ML Pipeline.

Figure 1b. Excerpt of the full ML FMEA Template containing the first two ML Pipeline steps: Collect Data Requests and Collect Data.

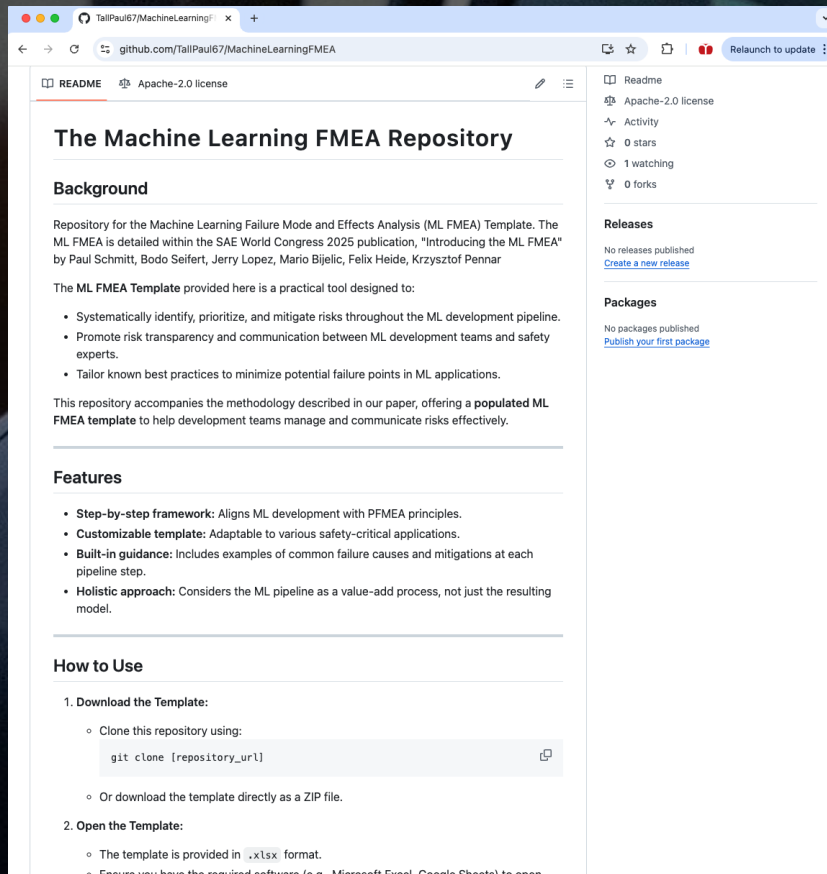
Abstract

The integration of Machine Learning (ML) into safety-critical applications continues to raise challenges related to risk management and standardization. This paper presents a structured approach to safe ML development, readily applicable to sectors such as automotive, autonomous vehicles and systems, defense, healthcare, pharmaceuticals, manufacturing, logistics, and aerospace. The proposed method addresses a current gap in existing AI and ML standards by combining established ML development practices with the Process Failure Mode and Effects Analysis (PFMEA) framework. This approach considers ML development as a holistic, iterative process, emphasizing the importance of



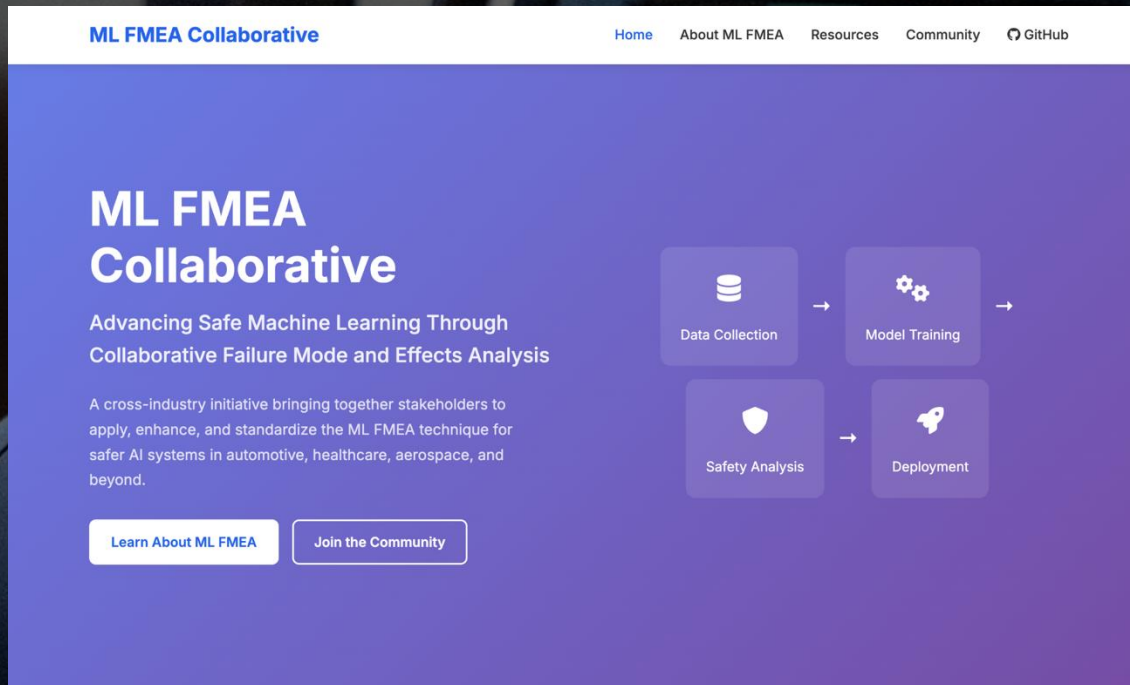
Download the
paper

Open Source



- Template available on github.com
- Inviting the community to use and improve the template. Across industries!

Join the Collaborative



The screenshot shows the ML FMEA Collaborative website. The header includes the title 'ML FMEA Collaborative' and navigation links for 'Home', 'About ML FMEA', 'Resources', 'Community', and 'GitHub'. The main content area features the title 'ML FMEA Collaborative' and a subtitle 'Advancing Safe Machine Learning Through Collaborative Failure Mode and Effects Analysis'. Below this is a paragraph describing the initiative as a cross-industry effort to standardize ML FMEA for safer AI systems. A process flow diagram shows four steps: Data Collection, Model Training, Safety Analysis, and Deployment, connected by arrows. At the bottom are two buttons: 'Learn About ML FMEA' and 'Join the Community'.

ML FMEA Collaborative

Advancing Safe Machine Learning Through Collaborative Failure Mode and Effects Analysis

A cross-industry initiative bringing together stakeholders to apply, enhance, and standardize the ML FMEA technique for safer AI systems in automotive, healthcare, aerospace, and beyond.

[Learn About ML FMEA](#) [Join the Community](#)

Process Flow:

- Data Collection → Model Training → Safety Analysis → Deployment

- Six companies
- Two ML safety standard committee members
- Automotive, Space, Defense, Aero, Energy, Rail

Join the Collaborative


ML FMEA Collaborative[Home](#)[About ML FMEA](#)[Resources](#)[Community](#)[GitHub](#)

ML FMEA Collaborative


Advancing Safe Machine Learning Through Collaborative Failure Mode and Effects Analysis

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[Learn About ML FMEA](#)[Join the Community](#)


Data Collection


→


Model Training

→


Safety Analysis

→


Deployment



To learn more



What's next



Software: End-to-end architectures

Hardware: Integrated solutions

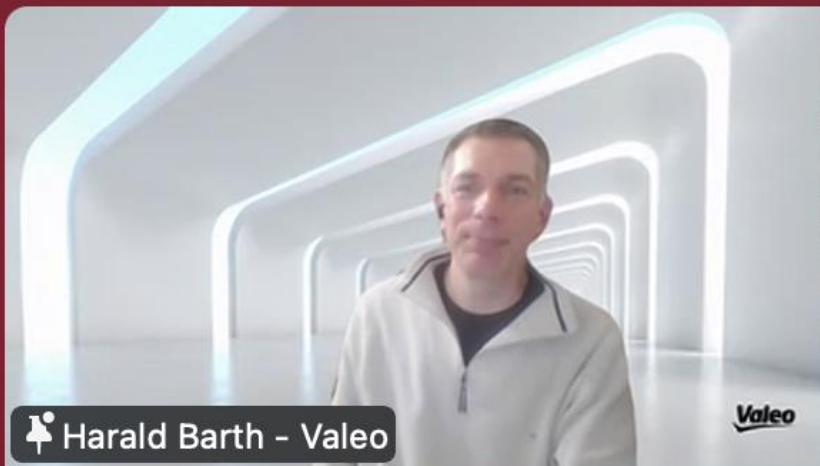
Ecosystem trend: closer work with policymakers/first responders for deployment readiness (e.g., Texas road tour).

TORC

DRIVING THE FUTURE OF FREIGHT



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📌 Harald Barth - Valeo



📌 Paul Schmitt - TORC



📌 David Doria - Magna



📌 Bhuvan Atluri



📌 Jinhua Zhao



📌 John Moavenzadeh





MAKING MOBILITY SAFE & MORE PLEASANT FOR EVERYONE

Harald Barth ▪ Product Marketing Manager, ADAS

SMART TECHNOLOGY FOR SMARTER MOBILITY

Smart Technology for Smarter Mobility

Safe and sustainable mobility



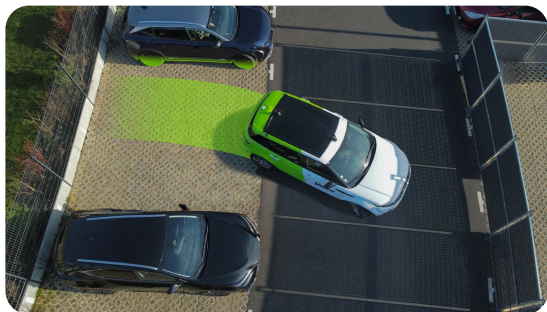
A balanced global presence



100 years of inventing, producing and widely deploying new solutions

Covering all ADAS Segments

One-stop solutions for **PARKING ASSISTANCE**



LEADER in parking assistance and
surround view systems

One-stop solutions for **SAFETY & ASSISTED DRIVING**



LEADER in smart front camera systems

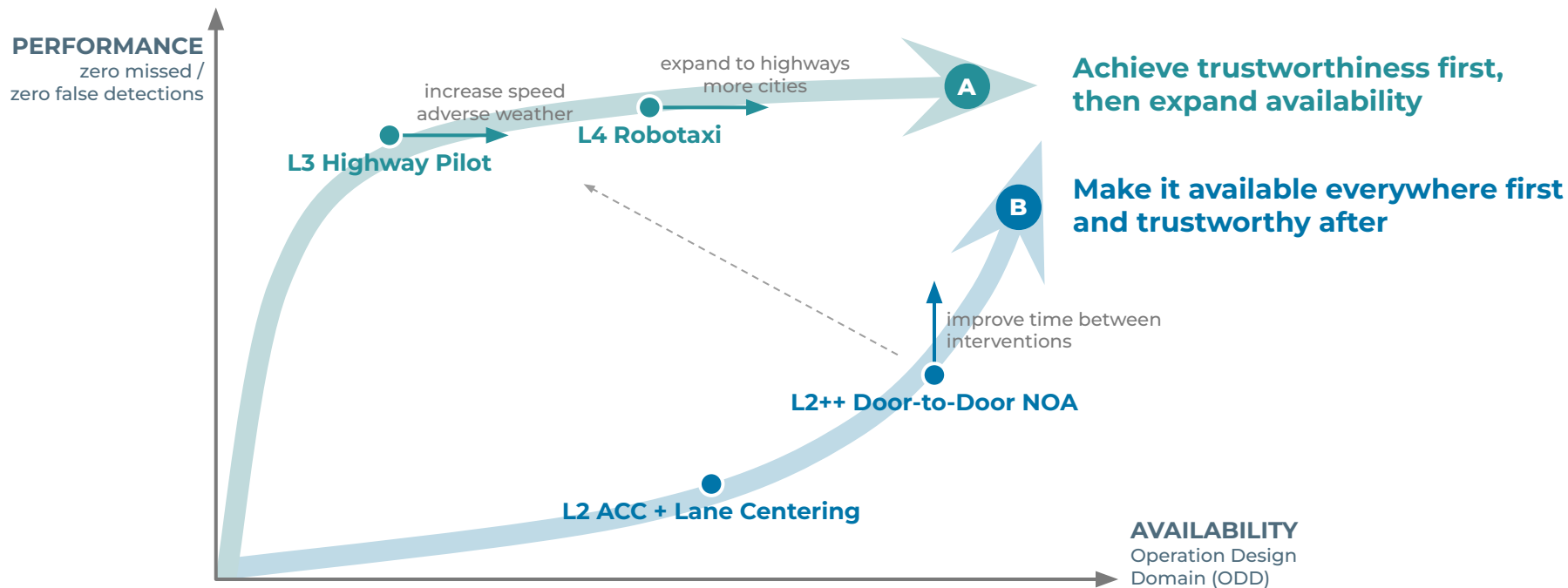
Perception & Functions for **AUTOMATED DRIVING**



LIDAR perception key enabler for
first Level 3 systems in the market

Expertise for solutions ranging from individual components to complete turnkey systems

The AD Challenge: Performance vs. Availability



Performance without availability is nothing, but availability without performance is equally nothing

Sensors for a Reliable 360° Perception



Thermal
(1 per car)



LiDAR
(1-3 per car)



Microphone
(1-4 per car)



Ultrasonic
(3-12 per car)



Camera
(2-12 per car)



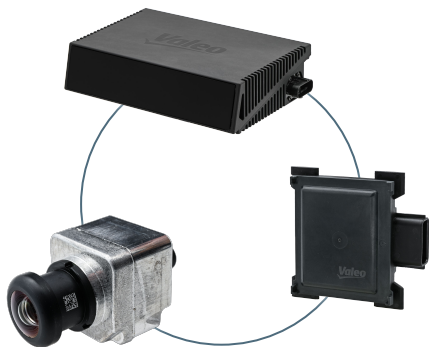
Radar
(1-5 per car)

From computer vision to AI-powered multi-modal perception for safe automation

Covering the Complete ADAS Stack

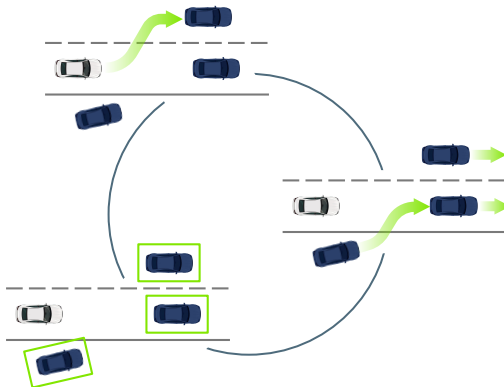
Sensors

Generate reliable data



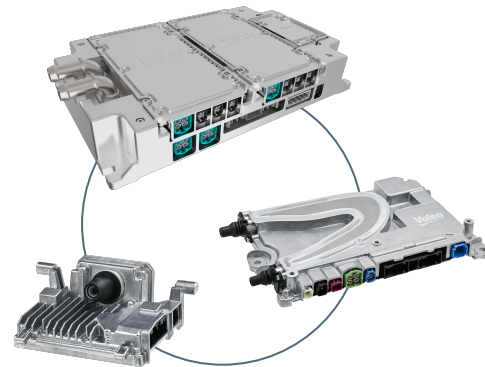
AI Software

Human-like driving policy



Hardware

Scalable real-time compute



Expertise for solutions ranging from individual components to complete turnkey systems



MAKING MOBILITY SAFE & MORE PLEASANT FOR EVERYONE

SMART TECHNOLOGY FOR SMARTER MOBILITY